



**Healthcare Information Exchange Steering Committee**  
**Guiding Principles of Conducting Business**  
**October 2008**

- I. The Healthcare Information Exchange (HIE) Steering Committee will adhere to the following principles in conducting business:
- Ensure that the work of the Committee is relevant to the advancement of HIEs within the industry and to HIMSS.
  - Bring value to the HIMSS membership and the healthcare industry in general by contributing innovative and original ideas to expand the HIE knowledge base.
  - Respond in a timely manner to requests.
  - Seek out broad and differing opinions from a membership that is representative of the interested stakeholders.
  - Incorporate the various expressed perspectives in decision-making.
  - Remain vendor and technology agnostic in recommendations.
  - Strive for consensus among committee members in decisions and recommendations.
  - Ensure statements and products of the Steering Committee reflect its consensus, and failing a consensus, that they reflect the majority view and acknowledge minority views.
- II. Purposes of the Steering Committee:
- A. The HIE Steering Committee's focus of service to HIMSS will be as follows:
- Bring to bear its expertise, knowledge and experience to inform and educate the HIMSS Membership and the public regarding HIEs.
  - Share the Committee's intellectual capital through the development of tools and resources as well as by leveraging its expertise through other activities such as:
    - Serving as a resource center
    - Monitoring the HIE landscape
    - Providing foundational technology expertise
  - Provide input into and support for HIMSS strategic direction in the content area of HIEs.



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- B. The HIE Steering Committee's focus of content will be as follows:
- To support HIMSS educational programs and services by exhibiting expertise in:
    - Universal privacy principles and their implementation through HIEs
    - The factors underlying the business justification for HIEs
    - The factors underlying the societal justification for HIEs
    - Organizational models for HIE organization
    - The impact of HIE on emerging models of community care
    - Technology solutions for HIE
  - To develop tools and resources in furtherance of the foregoing
- C. The HIE Steering Committee will support HIMSS Advocacy and Public Policy activities at both the federal and state levels through activities related to HIE and NHIN content including:
- Support of HIMSS efforts in responding to public comment periods (e.g., CCHIT, HITSP, federal and state proposed regulations)
  - Support of HIMSS public position statements development
  - Participate and/or support HIMSS state and federal level advocacy activities and HIMSS responses to pending legislation



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**Members of the HIMSS 2008 – 2009 Healthcare Information Exchange include:**

Susan Barnes, Technology Sales Executive, Siemens  
Camilla Brown, Principal, Strategies for Tomorrow  
Lyman Dennis, Director, Business Development, Partnership HealthPlan California  
Carlotta Gabard, Executive VP and Director, Ann Arbor Health Information Exchange  
Gerry Hinkley, Partner, Davis Wright Tremaine LLP  
John Kansky, VP, Business Development, Indiana Health Information Exchange  
Laura Kolkman (Chair), President, Mosaica Partners LLC  
Kevin Lemire, Consultant, Healthia Consulting (Ingenix)  
Dave Minch, HIPAA/HIE Project Manager, John Muir Health  
Terri Ripley, Director, Systems & Programming, Centra  
Jonathan Schaffer, Managing Director, eCleveland Clinic, Cleveland Clinic  
R. Sheldon Tyndall, Founder & Principal, Hunter Stokes & Associates  
A. John Blair, III, MD(HIMSS Board Liaison), President & CEO, Taconic IPA, Inc.  
Douglas Blair (Ambulatory IS Liaison), Senior Director, Mount Carmel Health System  
Scott Coplan (Enterprise IS Liaison), President, Coplan and Company  
Helen Hill (Advocacy Liaison), Director, IT Consulting, Convansys/Henry Ford Health System  
Lucy Mancini-Newell (PHR Liaison), President, The Stellar Group  
Richard Moore (HIMSS Chapter RHIO Roundtable Liaison), President, DME Consulting Services

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