

# Comprehensive Care Model: Right Care at the Right Place

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Veterans Healthcare Administration





### Welcome



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#### Conflict of Interest

Jennifer Ford has no real or apparent conflicts of interest to report.

Chris Dykstra has no real or apparent conflicts of interest to report.



### Agenda

- Learning objectives
- Structure of the Pittsburgh oncology comprehensive care model
- Structure of the integrated oncology comprehensive care team
- The "hub and spoke" approach to virtual oncology care delivery
- Features and benefits of the comprehensive care model
- Geographic and Veteran impact of the Pittsburgh oncology comprehensive care model



#### Learning Objectives

- Understand the value add/ROI of a comprehensive care model approach case study that integrates in-person, virtual and oral health care delivery, creating opportunities for providers and leadership to fund and design a care model for today's ecosystem
- Learn that the use of virtual health and in-person health care delivery is not a dichotomy;
   improve patient access and health outcomes through the utilization of modern
   technology when appropriately deployed
- Decipher how to sift through post-COVID-19 operational issues to efficiently and effectively deliver care appropriately using innovative and virtual modalities

### Veterans Health Administration (VHA)

Largest integrated healthcare system in US

- 1,293 healthcare facilities: 171 medical centers and 1,112 outpatient sites (range from rural to mental health to tertiary)
- VHA employs 367,200 people

Diverse and complex Veteran healthcare needs

- 9 million enrolled Veterans each year (VHA, 2020)
- Diverse Veteran populations

Expansive Provider and Veteran needs

- Timely access to services
- Integrated and highly reliable delivery network
- Positive Veteran experience/satisfaction
- Operational efficiencies and effectiveness
- Knowledge management/lessons learned

### Pittsburgh VA Healthcare System (VAHS)

Largest, most complex VA healthcare system in Pennsylvania

- 2 medical centers
- 5 outpatient clinics
- 3,893 employees

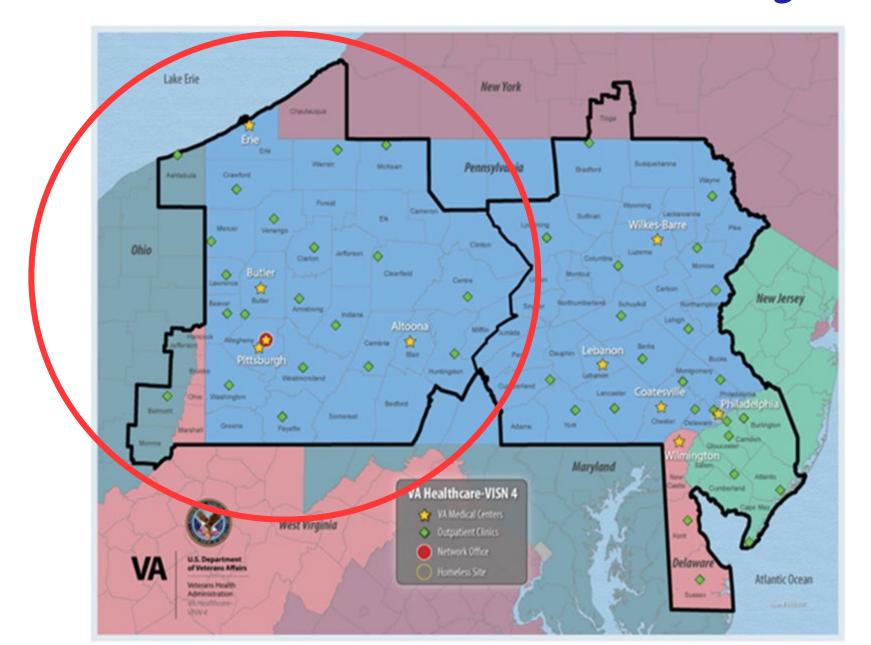
Highly specialized care referral center for VISN (VHA service region) 4

- 72,647 unique Veteran patients in FY 20 medical centers
- 675,575 outpatient visits
- 49,904 telehealth encounters
- Diverse Veteran populations

Expansive Provider and Veteran needs

- Timely access through virtual and in-person care
- Integrated whole health care right modality, right time for the right type of care
- Positive Veteran and staff experience/satisfaction
- Operationalized geographic efficiencies and effectiveness

#### Veterans Health Administration: Pittsburgh VAHS





# Pittsburgh Oncology Comprehensive Care Model: Key Features

Cancer Navigators

Survivorship Clinic



Oral
Anticancer
Therapy Clinic

**Palliative Care** 

Virtual Cancer Care Clinics



### Integrated Oncology Comprehensive Care Team

- Physicians
- CRNP
- PAs

Physicians & Advanced Practice Providers

- Navigators
- Survivorship CRNP
- Oncology Nurses

Nursing

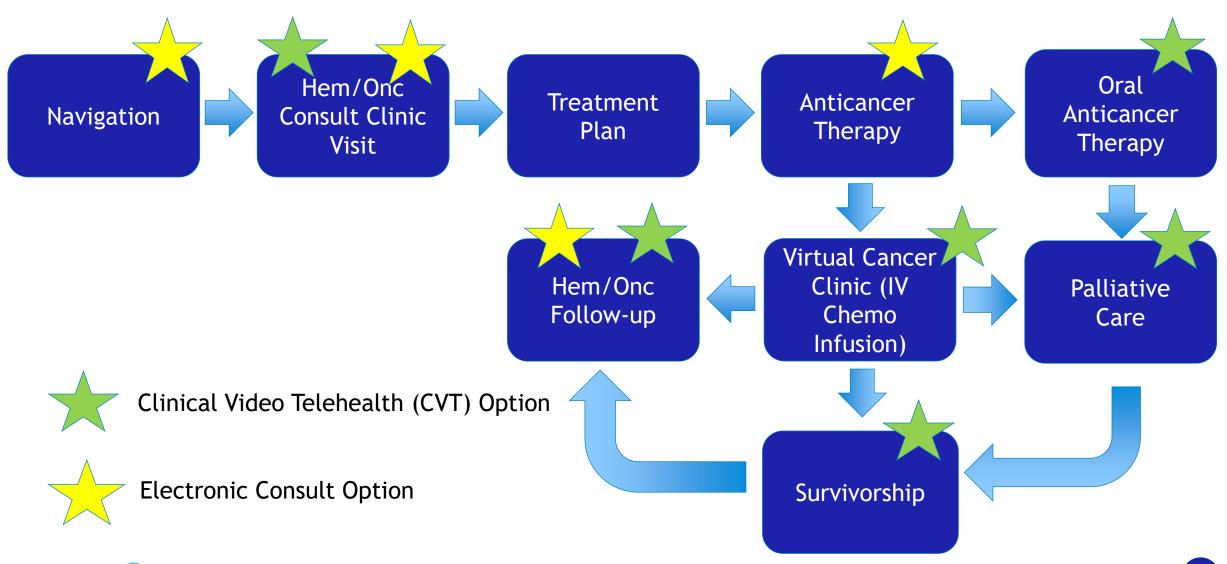
- Palliative Care MD
- CRNP, MSAs
- Telehealth Care Technicians
- Social Work
- Home Health
- Community Services

Multidisciplinary
Staff &
Community
Care

Pharmacy

- Oncology Clinical Pharmacy Specialist
- Pharmacists

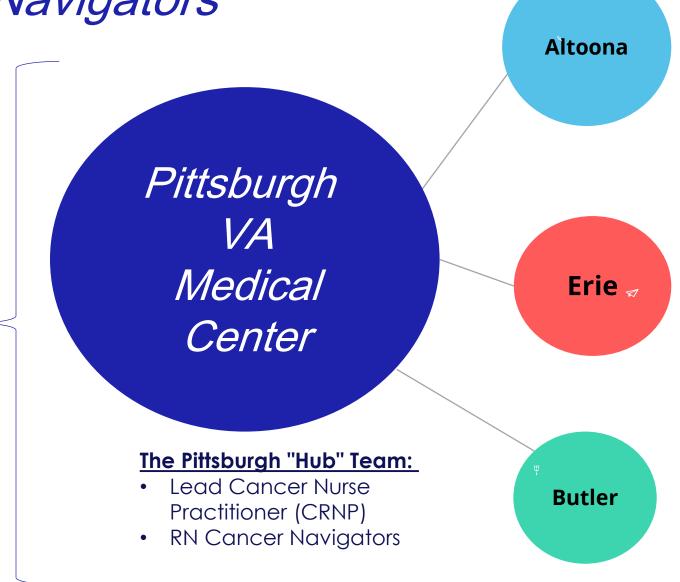
#### Streamlined Care



# Cancer Navigators

#### Pittsburgh Performed Activities

- Ensure pathologies and next gen sequencing received from referring providers
- Collect, scan and upload documentation
- Facilitate transition of care
- Provide warm introduction to the service
- Link Veterans/family to social work
- Assist in developing and following up on Veteran care plans
- Attend team huddles and tumor boards
- Provide front-line triage



### Benefits of Cancer Navigators

Remove barriers to cancer care

Improve Veteran satisfaction and reduce anxiety related to diagnosis and treatment

Single point of contact & secure warm handoffs

Proactively identify and engage Veterans requiring support through patient rounds and morning huddles

Maximize efficiencies for triage providers and Veterans traveling to the clinic

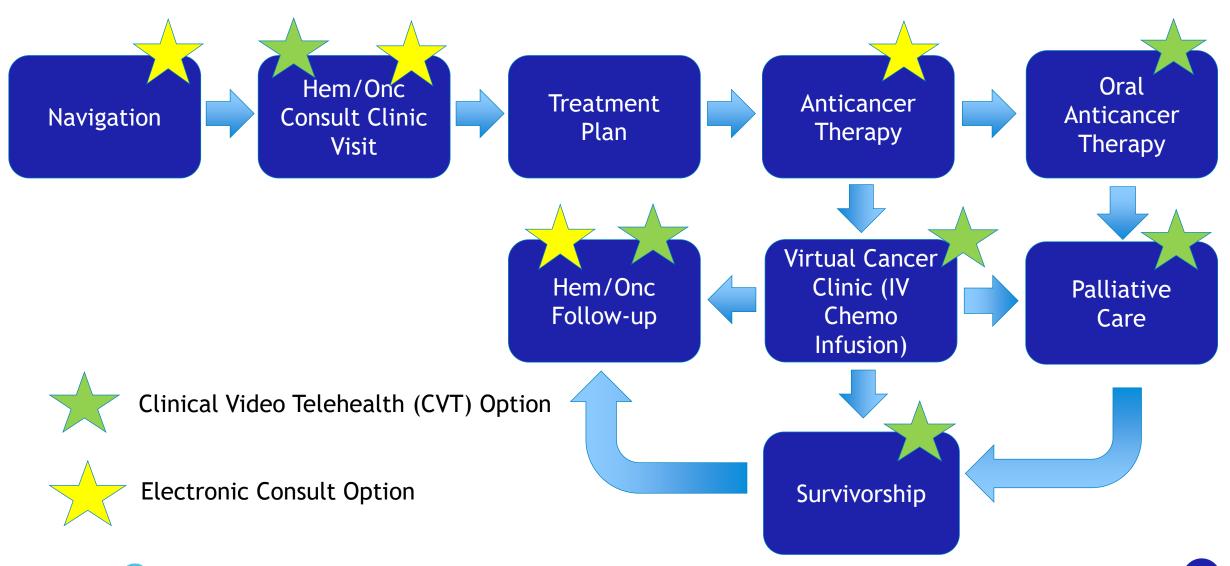
Eliminate unnecessary duplicate testing

Increase % of scheduled admissions starting chemo on the day of admission & decrease inpatient length of stay

Reduce delays and barriers to care by ensuring prior radiology imaging, labs and releases of information are obtained



#### Streamlined Care



# Oral Anticancer Therapy Clinic

**Altoona** 

Erie

#### Pittsburgh Performed **Activities**

- Treatment plans
- **Initial Veteran** education
- Assess medication compliance and adherence, toxicity and interactions
- Engage dietician, social worker, psychiatrist and palliative care to support Veteran

Pittsburgh VA Medical Center

#### The Pittsburgh "Hub" Team:

- Hematologist/Oncologist
- Hem/Onc PharmD
- **Pharmacist**
- Palliative care MD
- Telehealth Staff
- Dietician

#### "Spoke" Team Members

- Nursing (RN, CRNP)
- Pharmacist
- Telehealth Staff

#### "Spoke" Performed **Activities**

- Oral anticancer therapy dispensing
- Monitoring Veterans for drug toxicity, adherence and compliance and drug interactions
- Engage PharmD if abnormal labs or adverse reaction



### Benefits of Oral Anticancer Therapy Clinic

Improve Veteran quality of life

Minimize travel requirement

Reduce toxicities and extend Veteran lifespan

Mitigate negative physical and psychological side effects of treatments

Specialized expertise in oncology clinical pharmacy and RNs

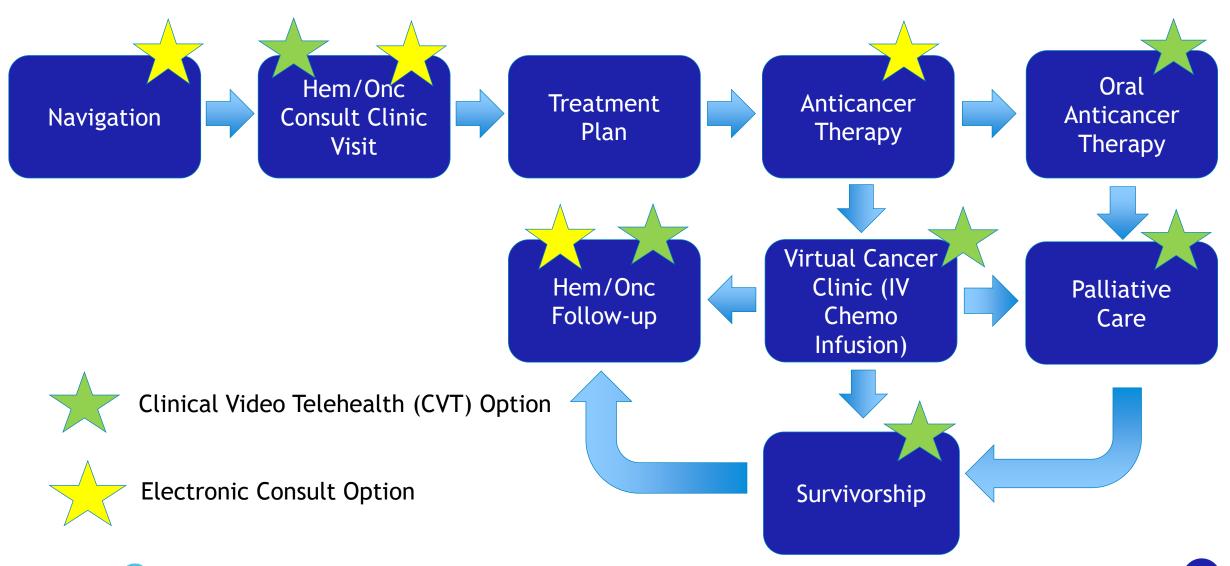
Expand geographic reach & provide regular monitoring and revised dosing

Enhance medication compliance with potential to reduce costs

Expedite time from treatment plan to 1st medication dose



#### Streamlined Care



#### Virtual Cancer Care Clinics

#### Pittsburgh Performed Activities

- Initial consult (inperson and virtual)
- Treatment plans
- Exam, monitoring and follow-up (telehealth)
- Tumor boards
- Chart reviews and clinical guidance through e-consults

Altoona Pittsburgh VA Medical Center Erie The Pittsburgh "Hub" Team: \* Hematologist/Oncologist Hem/Onc PharmD

Palliative Care MD

Telehealth Staff

#### "Spoke" Team Members

- Nursing (RN, CRNP)
- Pharmacy
- Telehealth Staff
- Internal Medicine teams, including Rapid Response teams

#### "Spoke" Performed Activities

- Co-sign treatment plans
- Veteran history
- Physical exam (hands-on and telehealth)
- Antineoplastic chemo/immunotherapy
- Follow up the history and physical
- Routine follow-ups
- Attending tumor boards

#### Benefits of Virtual Cancer Care Clinic

Reduce financial burden on the Veteran and VA travel programs

Enhance Veteran satisfaction & engagement

Improve multidisciplinary access to cancer care in rural areas

Secure safe access to cancer treatment and management

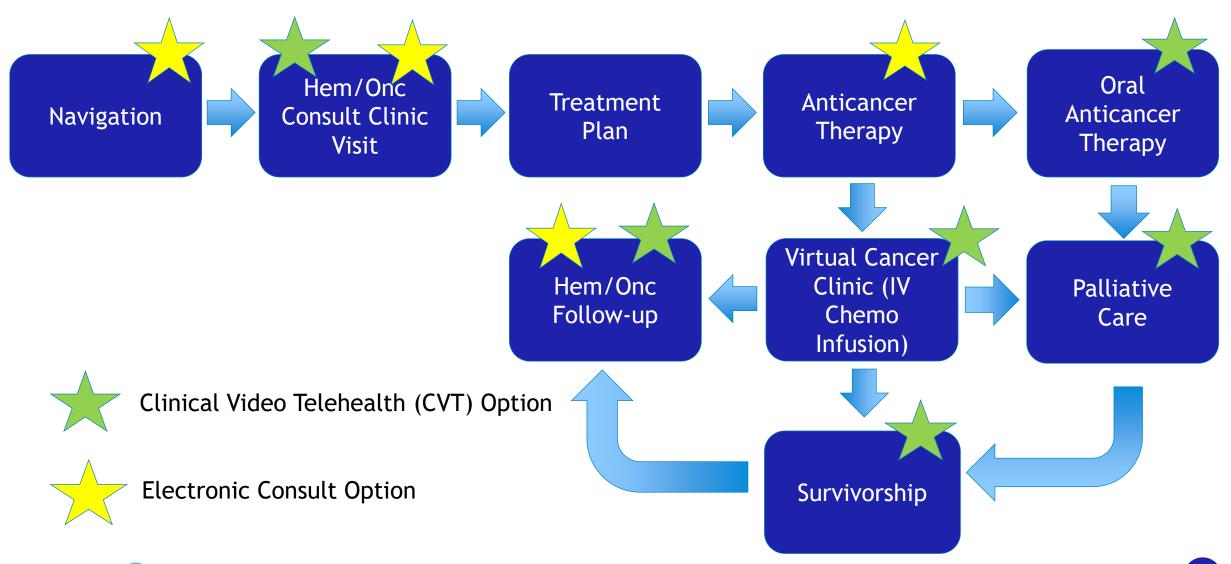
Remove geographical barriers to provide care & create new specialtyspecific healthcare jobs in rural areas

Maintain Veterans'
primary relationships
and continuity with their
oncologist/care team

Potential to reduce treatment costs by compounding therapies after the Veteran has been screened for appropriateness

Ensures Veterans are maintaining appropriate treatment intervals, including traveling Veterans and "snowbirds"

#### Streamlined Care

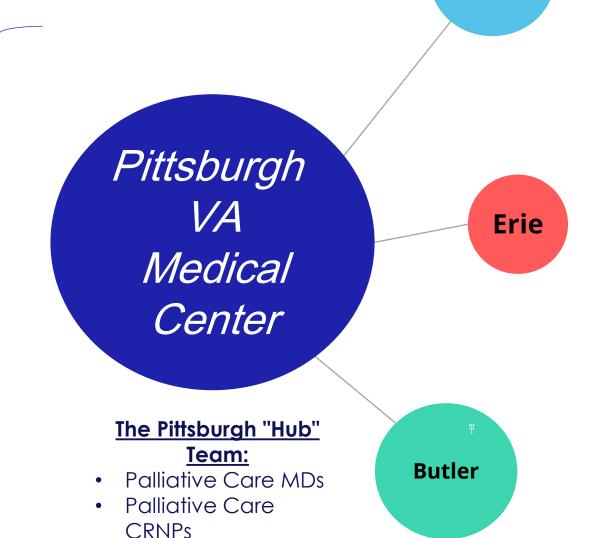


#### Palliative Care

#### Altoona

#### **Pittsburgh Performed Activities**

- Provide pain management and supportive services
- Engage nutritionists, chaplains and social workers
- Equip Veteran with end-of-life options
- Facilitate transition from palliative care to hospice
- Aid in obtaining Veteran advanced directives and do-not-resuscitate (DNR) orders
- Attend Veteran rounding, multidisciplinary teams/tumor
- Revisit care if Veteran condition declines
- Provide bereavement calls in collaboration with chaplain in event of death



#### Benefits of Palliative Care

Earlier initiation and improved integration of palliative care

Helps with pain, anxiety, depression, appetite

Dying at home with focus on symptom management and comfort care

Earlier integration with hospice if needed

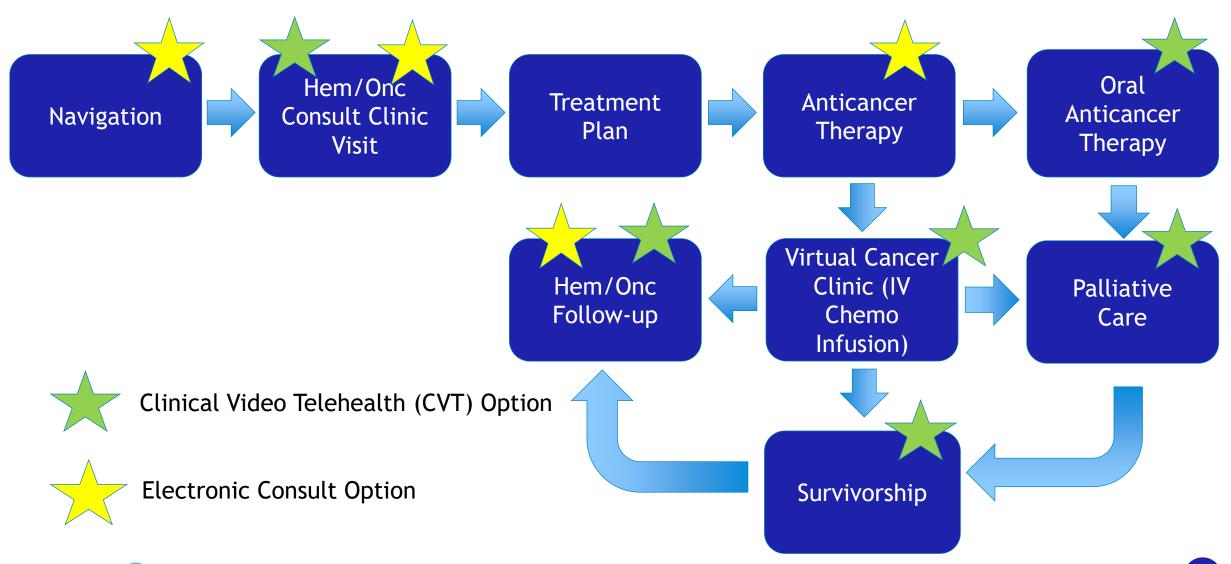
Decrease chemotherapy within 14 days of death & potential for reduced costs

Decreasing ICU admissions and Emergency Room visits within 30 days of death

Clinic or home-based palliative care with NP working with social services, nutrition, chaplain, and behavioral health

Bereavement calls and support after death by chaplain

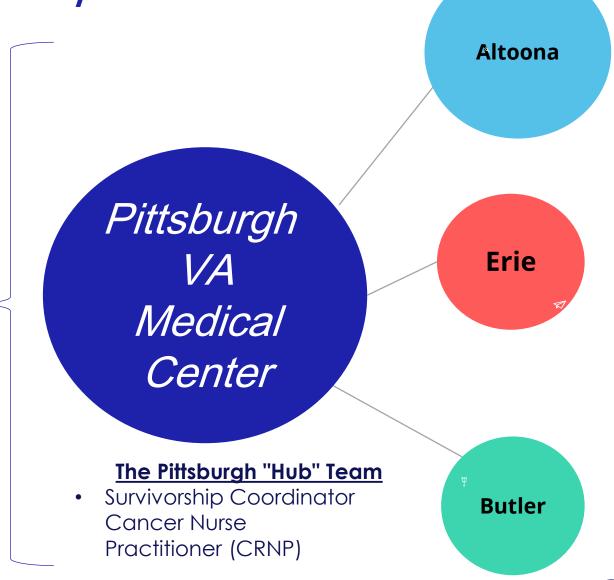
#### Streamlined Care



# Survivorship Clinic

#### **Pittsburgh Performed Activities**

- Develop treatment summary note and oncology surveillance plans for Veteran
- Discuss and document any longer-term side-effects
- Discussions about genetic testing/counseling
- Conversations about goals of care
- Review opportunities to engage additional support services
- Proactively identify eligible
   Veterans working closely with
   the cancer registrars



### Benefits of Survivorship Clinic

Completed survivorship summary of the diagnosis and the goal of the treatment

Link Veterans to supportive resources in the community and in the VA system

Help with long-term side effects including fatigue, nausea, rash and sexual disfunction

Connect patients and caregivers to support groups Provide CVT and face-toface consults

Follow Veteran for up to 5 years



### Pittsburgh Oncology Comprehensive Care Model Overarching Impact

Informs Veteran choice of where to receive care without compromising quality/safety

Preserves personalized face-to-face interactions between provider and Veteran

Supports the total health of the Veteran

Builds trust in the VA system, reducing community care costs and volumes

Facilitates fast/reliable clinical decision making

Provides a valuebased care model Operationalizes a true multidisciplinary teambased approach

Specializes healthcare jobs in rural communities

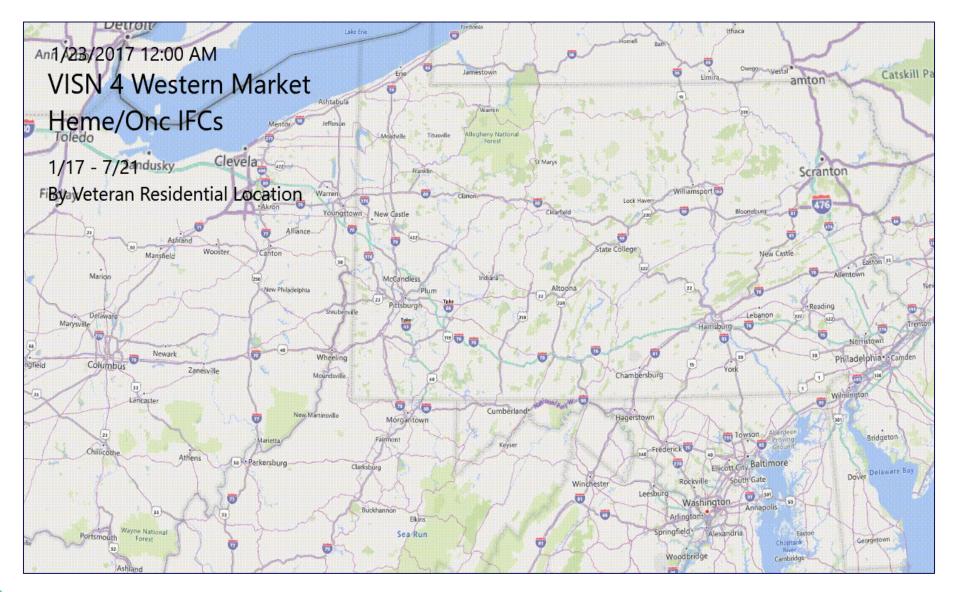
# Veteran Impact



(With thanks to KOKA, CBS affiliate in Pittsburgh, PA)



### Geographic Impact





# Questions?



## Thank you!

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